

Dear beloved colleagues and friends,

Between farewells and welcomes, between separation and reunion, the train of life continues its journey without pause, carrying within its carriage's countless stations each one stage of our lives. Some are honorable, while others are rich in lessons and unique experiences.

Today, we pause to bid farewell to a year that has passed, filled with memories. We leave behind joys and sorrows, successes and setbacks. Yet life goes on and tomorrow awaits us with all that is new and inspiring. A new year appears on the horizon, like a child taking its first steps, holding in its hands renewed opportunities and hopes. As we always do, we welcome it with optimistic hearts and deep faith, planting within it the seeds of ambition and opening to it the doors of prayer.

Indeed, between a departing past and a present being born, a year leaves us like a book whose pages we close, yet it remains a lasting witness to all that we have written within our experiences, our challenges, and our lessons learned. This moment of transition becomes an opportunity for reflection, self-assessment, and the correction of our shortcomings.

As our tradition on this meaningful day is a day of gratitude, appreciation, acknowledgment, and recognition we stand with pride and dignity to extend our heartfelt thanks to all those who have contributed to this shared journey.

To Father Salim Daccache, our pride in you stands as a testimony of honor. Words, no matter how eloquent, fall short of expressing the greatness of the dedication and generosity you have demonstrated throughout your distinguished journey. You have consistently combined wise leadership with a forward-looking vision, and you have always been a father and a guide to all who worked alongside you. Your legacy of effort and sacrifice, and your message rooted in the values of love and solidarity, will remain engraved in the memory of our institution and in the hearts of all who found in you a haven amidst life's challenges. Today, you pass your shining torch to your successor, Father François Boëdec. We welcome him with confidence and hope, trusting that he will carry the banner forward and lead the mission with competence and creativity. This transition represents a bridge between past and future, built on cooperation and hope, and affirms the continuity of our mission and excellence in leadership.

Our sincere thanks go to our director. Our words are filled with appreciation and gratitude. We thank you for your insightful leadership, which has made our hospital a safe and effective environment, and for your dedication to advancing medical services and providing the most advanced therapeutic solutions. You have embodied human values in every decision, proving that true leadership is one that unites intellect and compassion.

We also extend our deepest appreciation to our physicians, members of a noble profession and the first line of defense against illness and pain. Your caring hands instill hope in patients' hearts even before administering treatment.

Our heartfelt thanks to our nurses for the beating heart of this hospital. Your profession is a profound human mission, and you have embodied it with devotion and integrity, transforming pain into the beginning of hope.

Thank you to our employees, the living spirit and backbone of this institution. You are partners in shaping success, demonstrating that teamwork is the key to progress and that

every achievement is the result of your cooperation, patience, and determination to strive for excellence. This institution is worthy of your loyalty and dedication.

To our dear retirees, we express our sincere gratitude for the years of service you have given with honesty and devotion. Your commitment and achievements will remain a model for future generations. You will never leave our hearts, as you will always remain an integral part of the institution's history and soul.

Finally, we extend our thanks to the members of the Hôtel-Dieu Hospital Union. Thank you for every hand extended in support and every effort made, whether behind the scenes or in public. Our appreciation is not a mere courtesy, but a true recognition of your vital role. We value the trust you placed in us through the unopposed election of our candidates, and we look forward to continuing our journey together toward a brighter future.

In closing, we bid farewell to a year that has passed and welcome a new one, hoping it will be filled with blessings, success, and happiness for us all.
Wishing you continued health, prosperity, and well-being in the year ahead.